

Missouri State Library

**LSTA State FY10
Project Plan**

**Approved by Secretary's Council on Library Development
March 20, 2009**

**LSTA Grant Projects – Funding from Federal FY 2009
(To be spent in State FY 2010– July 1, 2009 to June 30, 2010)**

LSTA Statewide Projects

Missouri State Library Goal 1: Support a Strong Technology Infrastructure

LSTA Priority 2: Developing a Strong Technology Infrastructure

Twelfth Annual MOBIUS Users' Conference

CONTINUING

Proposed Budget: \$50,000

Consultant: Brandy Sanchez

The Annual MOBIUS Users' Conference is one of the largest educational events for academic librarians in Missouri. The conference program enhances skills and abilities in the use of the Common Library Platform system to provide students effective access to library content. Other learning sessions address topics such as digitization, student instruction, developing collections, and improving searching through cataloging. As a result of conference attendance, librarians are better educated and equipped to provide improved library service to their academic communities.

The conference is planned by a MOBIUS committee, but also provides a strong partnership opportunity for MOSL. The conference budget is also supported through exhibits, vendor contributions, and MOBIUS funds.

The State Library responsibility involves participating in the MOBIUS Conference planning committee to monitor LSTA compliance, promoting the event, and funding through the LSTA program.

Technology Workshops

NEW

Proposed Budget: \$10,750

Consultant: Jean Morrison

Workshops will focus on practical methods and strategies staff can use to develop, expand, and enhance the library's technology infrastructure. Workshops in FY2010 will focus on developing technology plans that meet E-rate guidelines.

WebJunction Missouri

NEW

Proposed Budget: \$47,200

Consultant: Brandy Sanchez

WebJunction is a web portal that serves as a learning resource for library staff, to improve the ability of libraries to use technology to serve the public. Online courses are provided in a broad range of topics, with most courses specifically targeted toward understanding and implementing technology in libraries. Webjunction also serves as a learning exchange among library staff, with various tools such as discussion boards, blogs, and document postings.

MOSL proposes to build a Missouri WJ portal, which would allow customization of the portal site with content targeted toward Missouri library projects. WJ also provides access to tools not available to MOSL through the SOS or MOREnet website, such as RSS feeds, blogs, and wikis.

States that have successful WJ sites have worked with their library community to determine content and functions of highest interest, and customized the site to those desired activities. This proposal includes using \$32,000 to support 70% of the annual license fee, plus funds for working with a contractor to gather information from libraries and build the basic customized Mo WJ site for launch, and funds to promote usage of the site by Mo library staff and trustees. The remaining \$13,000 of the annual license fee would be paid from other State Library technology project funds.

Missouri State Library Goal 2: Provide Access to Electronic Content

LSTA Priority 1: Expanding Services for Learning

Public Education to Increase and Improve Use of Electronic Content

CONTINUING

Proposed Budget: \$10,500

Consultant: Jean Morrison

State funding for the REAL Program pays the licensing costs for five major database resources for Missourians – general periodicals, health resources, business resources, Missouri newspapers, and a K-12 education database. The LSTA evaluation indicated one of the major barriers to usage was access to training and marketing tools for smaller libraries. This project will support MOREnet's efforts to work with the State Library to develop tutorials and other training content for library staff, and to provide funds for development and distribution of items to help users know about and use these resources more effectively.

Statewide Online Resources Expansion

NEW

Proposed Budget: \$150,000

Consultant: Jean Morrison

A statewide committee has been working to identify online resources appropriate for purchase through a shared cost pool with funding partly from participating libraries and LSTA funds for the smaller libraries. At this time, the committee is working out the funding model and addressing other questions related to a statewide buying pool. New databases must allow remote access and be of interest statewide and across institutions. A survey of libraries indicated the highest interest areas for additional database access were genealogy and auto repair. Funds from this project may also be used to support continued licensing for Learning Express Libraries, a database for practice tests for the SAT, ACT, GED, certification tests, and learning materials for middle school through adult.

Missouri State Library Goal 3: Provide Access to Library Materials

LSTA Priority 3: Providing Access to Materials

Show-Me the World

CONTINUING

Proposed Budget: \$377,525

Consultant: Carl Wingo

This provides an integrated set of electronic services to facilitate resource sharing by public libraries. Funds are used to provide a statewide license for Interlibrary Loan and the Missouri Group Catalog; discount pricing for CatExpress, and access for users to search a 1 billion record database of library materials. This also provides funds for MLNC to provide project assistance.

Show Me the World Courier Service

NEW

Proposed Budget: \$147,596

Consultant: Carl Wingo

The State Library will fund a one-day per week courier service for every tax-supported public library in Missouri. Libraries with an existing contract for this service will be able to increase the number of deliveries per week. Providing state funding for the courier service will improve turn-around time for interlibrary loan requests, streamline and improve library staff workflows, increase the number of loans and requests, lower the cost for each ILL transaction and help to equalize access to resources for medium-size and small libraries. The State Library will solicit a statewide project grant proposal to provide the service. Work on the grant agreement and advance promotional activities will take place in spring 2009 and the grant period will begin in July 2009.

Missouri State Library Goal 4: Preserve Cultural Heritage Via Digitization

LSTA Priority 1: Developing a Strong Technology Infrastructure

Statewide Digitization Projects

CONTINUING

Proposed Budget: \$100,000

Consultant: Carl Wingo

Statewide digitization projects involve these areas:

Part I: Digitization workshops and conferences: The Missouri Library Network Corporation (MLNC) will conduct a series of workshops to train participants in standards and best practices for managing digitization projects, scanning images, creating metadata and digitization of materials in other formats, such as audio. MLNC will also hold training sessions on use of the CONTENTdm image management software that is required for LSTA Digital Imaging Grantees and also available to institutions that want to contribute digital collections to the Missouri Digital Heritage site. (\$14,800)

Part II: The Civil War in Missouri:

(A) St. Louis Republican Newspaper: The State Library has organized a consortium of four institutions with major holdings of the *St. Louis Republican Newspaper* to explore how best this important primary source for the history of the Civil War in Missouri might be digitized. Project partners will include the Missouri Historical Society, the St. Louis Mercantile Library at the University of Missouri – St. Louis, the St. Louis Public Library and the State Historical Society. The group will submit a statewide digitization grant proposal in early spring 2009 and the project will begin in July 2009. (\$25,000)

(B) Missouri History Museum Library & Archives Civil War Digitization Project: The State Library is currently working with the Missouri History Museum to develop a collaborative digitization project in the St. Louis/St. Charles metropolitan area. The Missouri History Museum will partner with Carondelet University and the St. Charles County Historical Society to select, digitize and publish on the Web a collection of Civil War documents and photographs. (\$60,200)

Missouri State Library Goal 5: Strengthen and Expand Program Services for All

LSTA Priority 5: Supporting an Educated and Informed Citizenry

LSTA Priority 6: Serving the Underserved

Adult and Senior Services

NEW

Proposed Budget: \$20,100

Consultant: Ann Roberts

Conduct training for library staff to improve services to adult and senior populations. During this fiscal year there will be three major emphases:

Spanish Speakers: Topics will include *No Comprendo: Spanish Health Information Resources for English Speaking Librarians*. This is a four hour course for learning basic, library, medical, and Internet Spanish vocabulary, which will help librarians evaluate and identify health websites in Spanish. Offered free of charge by the MidContinental Region of the National Network of Libraries of Medicine. Four workshops will be held. Funding reimburses libraries for promotional efforts and facility costs. (\$900)

Seniors: Topics will include *Savvy Senior Health* provided free of charge by the National Network of Libraries of Medicine. Funding reimburses libraries for promotional efforts and facility costs. (\$900)

Adults: This project will offer a series of nine three hour workshops via videoconference, in different subject areas that address the special needs of the adult population. Funding pays speaker fees and reimburses libraries for promotional efforts and facility costs. (\$18,300)

The host libraries are responsible for promoting the training regionally and carrying out the activities stated in the host library agreements. The State Library's responsibility is to schedule the trainings, handle registrations, promote the training statewide through *Show Me Express*, provide funding for the event(s) through host library agreements and facilitate the session.

Statewide Programs for Seniors

CONTINUING

Proposed Budget: \$9,000

Consultant: Ann Roberts

Projects involve the statewide delivery of programs of interest to seniors including programs through the public library videoconference network from the Osher Lifelong Learning Institute, University of Missouri Extension.

The host libraries are responsible for promoting the training regionally and carrying out the activities stated in the host library agreements. The State Library's responsibility is to schedule the trainings, handle registrations, promote the training statewide through *Show Me Express*, provide funding for the event(s) through host library agreements and facilitate the session.

Early Literacy Pilot Project – Early Literacy Station – Phase 3

CONTINUING

Proposed Budget: \$60,000

Consultant: Marge Kudrna

The Early Literacy Station is a self-contained system comprised of a computer station loaded with 34 top-rated educational software packages across seven curricular areas. The software programs provide practice and awareness of the six pre-reading skills that support early literacy for the preschool age child including vocabulary, print motivation, print awareness, narrative skills, phonological awareness, and letter knowledge.

These developmentally appropriate and fun programs cross all curriculums and are designed for children 2 – 8 years old. Independent, group or supervised learning can stem from the programs as the choice in programming grows and changes with the child. The Early Literacy Station received a top rating from *Children's Technology Review*.

Phase 3 provides grants for all pilot project libraries to purchase software upgrades to the Early Literacy Stations, to continue the pilot begun in March 2008. Funds would also be provided to support public awareness and education for all libraries with Early Literacy Stations. Libraries with multiple outlets may also purchase up to two literacy stations for the unserved branches. Since Missouri's population shows a marked increase in the number of Hispanic residents, both the English AWE Early Literacy Station and the Bilingual Literacy Station were researched. The utilization of this program by libraries and literacy groups around the country was evident. Missouri library staffs were asked to review the capabilities of the product and envision its appropriateness to fill needs for their library systems.

Every Child Ready to Read Workshops (ECRR)

CONTINUING

Proposed Budget: \$23,450

Consultant: Marge Kudrna

This project will provide "Every Child Ready to Read" training for public library staff and their community partners. Libraries willing to commit to participate in the training, to provide parent workshops, and to increase literacy practices and programs with partners and in their libraries will be eligible to apply for grant funds. These funds can be used to cover the costs for Every Child Ready to Read training kits and other eligible program costs.

Summer Library Program Workshops

CONTINUING

Proposed Budget: \$26,000

Consultant: Marge Kudrna

Provide libraries with workshops to expand opportunities for children to improve their reading skills, enrich children's summer learning experiences, and enhance opportunities for libraries to reach unserved summer populations.

Youth Services Workshops

NEW

Proposed Budget: \$17,700

Consultant: Marge Kudrna

Provides training in the development of library programs targeting youth from birth through grade 12. Topics include but are not limited to children's services, tween services and teen services.

The host libraries are responsible for promoting the training regionally and carrying out the activities stated in the host library agreements. The State Library's responsibility is to schedule the trainings, handle registrations, promote the training statewide through *Show Me Express*, provide funding for the event(s) through host library agreements and facilitate the session.

Identifying Your Local Community to Develop or Expand Library Services

NEW

Proposed Budget: \$28,000

Consultant: Maria Hines

Phase one of this project will create a survey template to be used by libraries to identify underserved user audiences in their service area. Phase two of the project is the development of workshop materials that introduce survey tools and important statistical resources available to public libraries and how to interpret the data obtained. Finally, six workshops will be held, which includes an evening elective at Summer Institute, using the newly developed workshop materials.

Skills Institutes

CONTINUING

Proposed Budget: \$75,000

Consultant: Brandy Sanchez

The Skills Institutes are designed to deliver instruction on two levels: basic and advanced. The basic course is a series of sessions covering a range of library skills focused on public libraries in Missouri. Participants in the advanced series select one of two advanced courses each Institute. The entire curriculum of the institute includes 9 courses. Participants also receive different levels of recognition certificates based on the number of courses completed. Institutes are offered in February and August. Attendance numbers 60-90 at each Institute.

Institutional Training and Support

CONTINUING

Proposed Budget: \$60,000

Consultant: Debbie Musselman

This project continues the successful partnership with the Department of Mental Health (DMH) to improve services for persons with mental health and/or developmental disabilities. In the cooperation portion of the project, DMH will target training of public library staff to improve the services which those persons receive when they use their local public library. The institutional support portion of the project addresses library services to persons who reside in mental health facilities. DMH prepares a specific budget and program activities which are reviewed and approved by the State Library each year. The FY10 project is under development.

Wolfner Library Services

CONTINUING

Proposed Budget: \$335,543

Director: Richard Smith

Provides circulation services and materials for persons with physical difficulties in using print. This amount is appropriated through the General Assembly.

Missouri State Library Goal 6: Childhood Education Support

LSTA Priority 5: Supporting an Educated and Informed Citizenry

No LSTA projects anticipated during this fiscal year. State funds continue to support funding for the curriculum support database provided through a contract with MOREnet. LSTA funds used in support of Wolfner services are listed under Goal 5. Wolfner Library continues a strong program of support for youth education, through services for schools, summer reading club for youth, and work with individual children and youth.

Missouri State Library Goal 7: Support Cooperation to Improve Services

LSTA Priority 4: Developing Partnerships

Continuing Education Advisory Committee

CONTINUING

Proposed Budget: \$2,000

Consultant: Brandy Sanchez

The Continuing Education Advisory Committee meets to consider the current provision of library training and education within Missouri, identify the continuing education needs of those individuals who provide library services, and suggest appropriate education areas, providers, and training vehicles. The work of the committee benefits all library staff by providing comprehensive and coordinated continuing education resulting in better library service to Missouri patrons.

Digital Imaging Grant Review Committee

CONTINUING

Proposed Budget: \$2,000

Consultant: Carl Wingo

Meeting involves statewide representation of library staff to review and make recommendations on the competitive digital imaging grant applications received.

**Missouri State Library Goal 8: Expand Library Service to Areas with No Public Library Service;
Help Libraries Provide Best Possible Services**

**LSTA Priority 1: Expanding Services for Learning
LSTA Priority 6 Serving the Underserved**

Library Development

CONTINUING

Proposed Budget: \$545,567

Division Director: Barbara Reading

The Missouri State Library provides information and assistance to libraries on expanding services for learning and access to information and educational resources, on using technologies to expand electronic networks and provide electronic and other linkages among all types of libraries, on developing public and private partnerships, and on providing library services for persons meeting the LSTA criteria for targeted assistance. In addition to consultant services, staff manages statewide projects, prepares publications, offers statistical support, and maintains a collection of materials for consultation and loan to local libraries.

This amount is appropriated through the General Assembly. This includes the amounts used for administration of the LSTA grant program.

Secretary's Council on Library Development

CONTINUING

Proposed Budget: \$3,000

State Librarian: Margaret Conroy

The Council advises the Secretary of State and the State Librarian on all matters that relate to the state's libraries and library service to Missouri citizens; to recommend programs to the Secretary of State and the State Librarian; and to communicate the value of libraries to people in the state and to those who are responsible for libraries.

Competitive Grants

Missouri State Library Goal 1: Support a Strong Technology Infrastructure

LSTA Priority 2: Developing a Strong Technology Infrastructure

Proposed Budget: \$341,464

Technology Ladder

CONTINUING

Consultants: Jean Morrison (Electronic Services) and Carl Wingo (Automation and Digitization)

Provide a comprehensive technology enhancement grant that will help libraries improve their computer security, network performance, and provide reasonable computer resources to their patrons. Proposals are due in March 2009 for projects beginning July 2009.

Technology Mini Grant

CONTINUING

Consultants: Jean Morrison (Electronic Services) and Carl Wingo (Automation and Digitization)

Open to qualified public libraries needing to replace, upgrade or add new equipment or software. Projects should be of short duration including compilation of adequate evaluation measures. Proposals due February 2009 for projects beginning April 2009

Website Makeover

CONTINUING

Consultant: Jean Morrison

Grants to public libraries to develop or redesign a website for more effective service delivery. Projects are required to be ADA compliant, contain a Translation Link, and link to State Resources. Library is required to plan maintenance and upgrades. Grants have already been awarded in the amount of \$62,552.

Missouri State Library Goal 2: Provide and Facilitate Use of Electronic Content

LSTA Priority 1: Expanding Services for Learning

(Note this is a primary goal of the REAL program which we use as a match for the LSTA grant. Some competitive grants may also have this as a secondary goal.)

Missouri State Library Goal 3: Provide Access to Library Materials

LSTA Priority 3: Providing Access to Materials

Proposed Budget: \$75,000

Retrospective Conversion

CONTINUING

Consultant: Carl Wingo

Convert card catalogs or other paper inventories into electronic format (MARC records), which is basis for libraries to display their holdings in union Catalogs such as the Missouri Group Catalog to facilitate greater resource sharing among institutions. Proposals are due in March 2009 for projects beginning July 2009.

Missouri State Library Goal 4: Preserve Cultural Heritage Via Digitization

LSTA Priority 1: Developing a Strong Technology Infrastructure

Proposed Budget: \$99,813

Digital Imaging

CONTINUING

Consultant: Carl Wingo

These grants provide funding for scanning, cataloging and Web delivery of significant historical and cultural materials in Missouri and in Missouri history. Grants are restricted to projects involving original source materials. Priorities include institutions doing their first project; demonstration projects that document best practices; institutions adding metadata to existing digital collections. Grants have already been awarded in the amount of \$99,813.

Missouri State Library Goal 5: Strengthen and Expand Program Services for All

LSTA Priority 5: Supporting an Educated and Informed Citizenry

LSTA Priority 6: Serving the Underserved

Proposed Budget: \$405,352

Every Child Ready to Read Grants (ECRR) CONTINUING

Consultant: Marge Kudrna

Grants will provide public libraries with funds to obtain the resources to conduct early literacy workshops for parents and caregivers of children birth through age five.

Programs for Targeted Populations CONTINUING

Consultant: Marge Kudrna (Youth Services) and Ann Roberts (Adult Services)

Grants will fund planning and implementation of programs targeting library services to individuals of diverse geographic, cultural and socioeconomic backgrounds, including individuals with disabilities and to underserved urban and rural communities. Audience may be of any age.

Scholarships CONTINUING

Consultant: Brandy Sanchez

Scholarship program is for students pursuing a master's degree in library science or school library media certification. These scholarships are open to students attending Missouri academic institutions and are limited to tuition costs and academic fees. The program requires the recipient to work in a publicly funded library upon graduation.

Show-Me Steps to Career Development CONTINUING

Consultant: Brandy Sanchez

Provide financial assistance for Missouri library personnel and public library trustee to participate in continuing education and training opportunities, with some match of funds by local institutions.

Spanish That Works CONTINUING

Consultant: Ann Roberts

Course for group trainings based around a core vocabulary of library things (books in Spanish, videos for children, music CD's), library places (circulation desk, computer area, bathroom), and library actions (check-out, return, sign-in).

Spotlight on Literacy CONTINUING

Consultants: Marge Kudrna (Youth Services) and Ann Roberts (Adult Services)

This grant program offers Missouri public libraries, academic libraries, and secondary or post-secondary school libraries the opportunity to serve patrons of all ages through programs that support an educated and informed citizenry. Programs may encourage reading, language skills development, academic improvement, and GED instruction. Collaborative efforts to better serve low-literacy populations are strongly encouraged.

Summer Library Program Grants CONTINUING

Consultant: Marge Kudrna

Provide libraries with additional funds to expand opportunities for children to improve their reading skills, enrich children's summer learning experiences, and enhance opportunities for libraries to reach underserved summer populations.

Missouri State Library Goal 6: Childhood Education Support

LSTA Priority 5: Supporting an Educated and Informed Citizenry

(Some competitive grants may have this as a secondary goal.)

Missouri State Library Goal 7: Support Cooperation to Improve Services

LSTA Priority 4: Developing Partnerships

Proposed Budget: \$40,000

Cooperation Grants

CONTINUING

Consultant: Varies by Project Type

This category will allow libraries to try out new and different ideas, in cooperation with library and community partners. Several areas will be designated as priorities, such as: Partnerships between school libraries and Senior Centers; Projects designed for Underserved Groups; Partnerships between libraries and medical programs as an educational role; or other great ideas that involve all types of libraries partnering together or with other community/state agencies.

**Missouri State Library Goal 8: Expand Library Service to Areas with No Public Library Service;
Help Libraries Provide Best Possible Services**

LSTA Priority 1: Expanding Services for Learning
LSTA Priority 6 Serving the Underserved

Proposed Budget: \$25,000

Excellence in Library Service

CONTINUING

Consultants: Maria Hines (Library Management) and Brandy Sanchez (Continuing Education)

Grants for libraries to contract with a trainer(s) to come to their library and conduct a workshop or series of workshops with library staff or trustees to gain in-depth knowledge on topics focused on a specific need for improvement of library services, for a period of one half (1/2) to two (2) days.

LSTA FY2009

Funding Award:

\$3,285,618

Project category estimate changed
Grant call complete

Original BUDGET Estimates	Amended BUDGET Estimates	Original BUDGET Estimates	Amended BUDGET Estimates	PROJECT DESCRIPTION
\$ 491,464.00	\$ 739,127.00			
		\$ 100,000.00	\$ 169,637.00	Technology Ladder
		\$ 178,912.00	\$ 328,912.00	Technology Mini Grant
		\$ 62,552.00	\$ 62,552.00	Website Makeover
		\$ 150,000.00	\$ 178,026.00	Electronic Resources Expansion
\$ 255,000.00	\$ 257,000.00			
		\$ 75,000.00	\$ 75,000.00	Skills Institute
		\$ 2,000.00	\$ 2,000.00	Continuing Education Committee
		\$ 23,450.00	\$ 23,450.00	ECRR Workshops
		\$ 20,100.00	\$ 22,100.00	Adult and Senior Services Workshops
		\$ 50,000.00	\$ 50,000.00	MOBIUS Conference
		\$ 30,000.00	\$ 30,000.00	Show Me Steps to Career Development
		\$ 26,000.00	\$ 26,000.00	Summer Library Program Workshops
		\$ 17,700.00	\$ 17,700.00	Youth Services Workshops
		\$ 10,750.00	\$ 10,750.00	Technology Workshops
\$ 229,852.00	\$ 227,399.00			
		\$ 40,000.00	\$ 37,547.00	Cooperation Grants
		\$ 145,352.00	\$ 145,352.00	Summer Library Program Grants
		\$ 9,000.00	\$ 9,000.00	Statewide Programs for Seniors
		\$ 25,000.00	\$ 25,000.00	Programs for Targeted Populations
		\$ 10,500.00	\$ 10,500.00	Public Education Re Electronic Content
\$ 155,000.00	\$ 144,436.00			
		\$ 10,000.00	\$ 10,000.00	Every Child Ready to Read (ECRR)
		\$ 60,000.00	\$ 60,000.00	Early Literacy Stations
			\$ 20,077.00	KET GED Connection Licenses
		\$ 75,000.00	\$ 44,359.00	Spotlight on Literacy
		\$ 10,000.00	\$ 10,000.00	Spanish That Works Workshops
\$ 53,000.00	\$ 53,000.00			
		\$ 25,000.00	\$ 25,000.00	Excellence in Library Service
		\$ 28,000.00	\$ 28,000.00	Identifying Your Local Community
\$ 199,813.00	\$ 199,813.00			
		\$ 100,000.00	\$ 100,000.00	Statewide Digitization
		\$ 99,813.00	\$ 99,813.00	Digital Imaging
\$ 452,525.00	\$ 453,477.00			
		\$ 377,525.00	\$ 377,525.00	Statewide Show Me the World
		\$ 75,000.00	\$ 75,952.00	Retrospective Conversion
\$ 110,000.00	\$ 110,000.00	\$ 110,000.00	\$ 110,000.00	Scholarships
\$ 60,000.00	\$ 10,000.00	\$ 60,000.00	\$ 10,000.00	Institutional Training and Support (DMH)
\$ 147,596.00	\$ 157,056.00	\$ 147,596.00	\$ 157,056.00	Statewide Courier Service
\$ 47,200.00	\$ 47,200.00	\$ 47,200.00	\$ 47,200.00	WebJunction Missouri
\$ 335,543.00	\$ 335,543.00			Wolfner Library Services
		\$ 291,543.00	\$ 291,543.00	P/S Facilities
		\$ 44,000.00	\$ 44,000.00	F/F

				Library Development
\$ 464,567.00	\$ 464,567.00	\$ 464,567.00	\$ 464,567.00	PS/Facilities
\$ 86,000.00	\$ 87,000.00	\$ 5,000.00	\$ 5,000.00	LSTA Administration
		\$ 40,000.00	\$ 41,000.00	Operation Support
		\$ 18,000.00	\$ 15,000.00	Technology Services Development
		\$ 18,000.00	\$ 21,000.00	Program Services Development
		\$ 2,000.00	\$ 2,000.00	Digital Imaging Committee
		\$ 3,000.00	\$ 3,000.00	Secretary's Council on Library Development
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\$ 3,087,560.00	\$ 3,285,618.00	\$ 3,087,560.00	\$ 3,285,618.00	

Reviewed by Secretary's Council on Library Development on June 19, 2009